

United Conservative Association

Financial Statements

December 31, 2025

**United Conservative Association
Financial Statements**

December 31, 2025

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Independent Auditor's Report

To the Members of United Conservative Association

Qualified Opinion

We have audited the financial statements of the United Conservative Association ("the Association"), which comprise the statement of financial position as at December 31, 2025 and the statements of revenues and expenses, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, except for the possible effects of the matter described in the *Basis for Qualified Opinion* section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Association as at December 31, 2025, and its financial performance and its cash flows for the year then ended in accordance with the financial reporting framework described in Note 2 to the financial statements.

Basis for Qualified Opinion

In common with many not-for profit organizations, the Association derives a material amount of revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Association. Therefore, we were not able to determine whether any adjustments might be necessary to fundraising revenue, excess of revenues over expenses, and cash flows from operations for the year ended December 31, 2025, current assets as at December 31, 2025, and net assets as at January 1 and December 31, 2025.

In connection with the donation and fundraising activities referred to in the preceding paragraph, a portion of some of these revenues is allocated to provincial constituency associations and shown in the records as amounts owing to these associations. There is no practical way to confirm the balances owing to each of these associations, and accordingly our examination was limited to the amounts recorded in the records of the Association. We were unable to determine whether any adjustments might be necessary to liabilities, transfers to constituency associations, the statement of revenues and expenses and net assets.

Our audit opinion on the financial statements for the year ended December 31, 2024 was modified accordingly because of the possible effects of this limitation in scope in the prior year.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Association in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

Independent Auditor's Report (continued)

Basis of Presentation and Restriction on Use

Without modifying our opinion, we draw attention to Note 2 to the financial statements, which describes the financial reporting framework used in the preparation of these financial statements. These financial statements are prepared to assist the Association to comply with the financial reporting provisions of the *Election Finances and Contributions Disclosure Act - Alberta*. As a result, these financial statements may not be suitable for any other purpose.

Other Matter

The United Conservative Association has prepared a Political Party Annual Financial Statement for the year ended December 31, 2025, in accordance with the *Election Finances and Contributions Disclosure Act - Alberta* on which we issued a separate independent auditor's report to the members of the Association dated March 31, 2026.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with *Election Finances and Contributions Disclosure Act - Alberta*, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Association's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Association or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Association's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

Independent Auditor's Report (continued)

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Association's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Association to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Calgary, Canada
March 31, 2026



Chartered Professional Accountants

United Conservative Association

Statement of Financial Position

December 31,	2025	2024 (Restated – Note 9)
Assets		
Current		
Cash (Note 4)	\$ 7,588,311	\$ 2,857,742
Accounts receivable	719,996	689,736
Prepaid expenses	243,712	177,551
	8,552,019	3,725,029
Property and equipment (Note 5)	4,446	9,387
	\$ 8,556,465	\$ 3,734,416
Liabilities		
Current		
Accounts payable and accrued liabilities (Note 8)	\$ 416,146	\$ 242,470
	416,146	242,470
Net assets	8,140,319	3,491,946
	\$ 8,556,465	\$ 3,734,416

Commitments (Note 6)

Approved on behalf of the board:

Signed: _____

Signed: _____

United Conservative Association

Statement of Revenues and Expenses

For the year ended December 31,	2025	2024
Revenue		
Contributions greater than \$250	\$ 7,196,304	\$ 4,880,863
Contributions of \$250 and less	1,685,671	1,583,555
Non-receipted events	908,660	466,592
Annual general meeting	859,551	1,039,577
Memberships	378,142	257,894
Transfers from constituency associations	121,619	169,894
Interest and other income	120,210	84,543
	11,270,157	8,482,918
Expenses		
Fundraising costs	1,545,006	1,192,817
Transfers to constituency associations	1,256,558	395,129
Salaries and wages	939,197	964,082
Annual general meeting	921,995	1,082,521
Sub-contracts	576,719	526,231
Credit card processing fees	258,343	211,295
Professional fees	264,977	187,924
Board expenses	178,004	90,643
Office	138,627	102,891
Insurance	113,890	108,647
Computer and internet	106,197	110,661
Rent	98,900	129,769
Travel	57,642	48,958
Leadership expenses	55,744	65,161
Election Expense (non-campaign)	16,255	771,487
Amortization	4,941	2,094
	6,532,995	5,990,310
Excess of revenues over expenses	\$ 4,737,162	\$ 2,492,608

United Conservative Association

Statement of Net Assets

For the year ended December 31,	2025	2024
Net assets, as previously stated	\$ 3,491,946	\$ 1,025,923
Prior period adjustment (Note 9)	-	(3,652)
Net assets, as restated	3,491,946	1,022,271
Excess of revenues over expenses	4,737,162	2,492,608
Deficit from by-election campaign (Schedule 1)	(88,789)	(22,933)
Net assets, end of year	\$ 8,140,319	\$ 3,491,946

United Conservative Association

Statement of Cash Flows

For the year ended December 31,	2025	2024
Cash provided by Operating activities		
Excess of revenue over expenses	\$ 4,737,162	\$ 2,492,608
Deficit from by-election campaign period (Schedule 1)	(88,789)	(22,933)
Item not affecting cash		
Amortization	4,941	2,094
Loan forgiveness (Note 3(h))	-	(10,000)
	4,653,314	2,461,769
Change in non-cash working capital items		
Accounts receivable	(30,260)	(174,116)
Prepaid expenses	(66,161)	(60,748)
Accounts payable and accrued liabilities	173,676	(253,402)
Cash provided by operating activities	4,730,569	1,973,503
Investing activity		
Purchase of property and equipment	-	(5,453)
Financing activity		
Loan repayment	-	(30,000)
Increase in cash	4,730,569	1,938,050
Cash, beginning of year	2,857,742	919,692
Cash, end of year	\$ 7,588,311	\$ 2,857,742
Supplemental cash flow information		
The Association had the following non-cash transactions:		
In-kind contributions received	\$ 9,218	\$ -

United Conservative Association

Notes to the Financial Statements

December 31, 2025

1. Nature of operations

The United Conservative Association (the "Association"), was incorporated provincially under the Societies Act of Alberta on July 27, 2017. The Association is a registered not-for-profit organization and is exempt from the payment of income taxes under the Income Tax Act. As a political party, the Association may issue official contribution receipts to its contributors.

2. Basis of presentation

The United Conservative Association is registered as a political party under the *Election Finances and Contributions Disclosure Act – Alberta*.

These financial statements have been prepared to comply with the financial reporting provisions of the Election Finances and Contributions Disclosure Act – Alberta (the "Act"). Accordingly, they have been prepared using Canadian accounting standards for not-for-profit organizations ("ASNPO") except where those standards conflict with the requirements of the Act. The only significant requirement of the Act which conflicts with Canadian ASNPO is the treatment of Election Period Revenues and Expenses, the accounting for which has been described in Note 3(a) below.

3. Significant accounting policies

The following is a summary of the significant accounting policies used in the preparation of these financial statements:

(a) Election period revenues and expenses

Under the *Election Finances and Contributions Disclosure Act – Alberta*, all receipts and disbursements during a campaign period (as defined by the Act) are considered to be separate and apart from the normal operations of the Association and are required to be reported in a separate statement of receipts and disbursements. These receipts and disbursements are not limited to those receipts and disbursements directly related to the campaign itself, but also include receipts and disbursements incurred relating to the normal operations of the Association during campaign periods ("Time Driven Approach"). Any surplus or deficit arising from an election or by-election campaign period is applied directly to the unrestricted net assets in the statement of changes in net assets.

This treatment differs from Canadian accounting standards for not-for-profit organizations, in that the full amount of receipts and disbursements incurred during the year are not disclosed in the Statement of Revenues and Expenses.

In 2025, there were three by-election campaigns during the period from May 26, 2025 to August 23, 2025. In 2024, there was one by-election campaign period from November 20, 2024 to February 18, 2025 (Schedule 1).

United Conservative Association

Notes to the Financial Statements

December 31, 2025

3. Significant accounting policies (continued)

(b) Cash and cash equivalents

Cash and cash equivalents include cash on hand, funds held on deposit in the Association's bank accounts and lines of credit. The Association considers all investments with maturities of three months or less, or that are cashable at any time without penalty, to be cash equivalents. Amounts drawn against the Association's line of credit are shown within bank indebtedness on the statement of financial position. At December 31, 2025 and 2024, the Association did not hold any cash equivalents.

(c) Property and equipment

Property and equipment is stated at cost or deemed cost less accumulated amortization. Property and equipment is amortized over its estimated useful life at the following rates and methods:

Computer equipment	55% declining balance
Leasehold improvements	20% straight line

The Association regularly review its property and equipment to eliminate obsolete items.

Property and equipment is not amortized until it is placed into productive use.

(d) Revenue recognition

Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions, including the contributed portion of revenue from fundraising events, are recognized as revenue when received or receivable. Donated goods are recognized as revenue in the period in which the goods are received. These donations are valued at fair market value. Contributed services are not recognized in the Association's financial statements due to the difficulty in determining their fair value.

Membership fees, including amounts received for membership periods of greater than one year, are recognized as revenue when payment is received or receivable.

Fundraising event revenue received or receivable, including the non-contribution portion of revenue from fundraising events, is recognized at the time the event occurs.

Transfers from Constituency Associations and Candidates are recognized as revenue when they are received.

Investment revenue is recognized on an accrual basis as earned. Other revenue, including cost-sharing recoveries, is recognized when payment is received or receivable.

Amounts are considered receivable only when the Association has rights to the amounts, they can be reasonably estimated and collection can be reasonably assured.

United Conservative Association

Notes to the Financial Statements

December 31, 2025

3. Significant accounting policies (continued)

(e) Fund accounting

The Association follows the deferral method of accounting for contributions

(f) Measurement uncertainty

The preparation of financial statements in conformity with Canadian accounting standards for not-for-profit organizations and the provisions of the *Election Finances and Contributions Disclosure Act – Alberta* requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in earnings in the period in which they become known. Actual results could differ from these estimates. The most significant estimates in these financial statements are the estimated useful life of property and equipment and estimates related to accrued liabilities.

(g) Financial instruments

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred. The Association's financial instruments include cash, accounts receivable and accounts payable and accrued liabilities. The Association does not have any financial instruments that are subsequently measured at fair value.

(h) Government assistance

The Association uses the income approach to account for grants and government assistance received. The income approach requires that grants and government assistance be credited to the Statement of Revenues and Expenses as a direct increase in revenue or reduction in expense. The Association recognized loan forgiveness of \$10,000 during the year ended December 31, 2024 upon repayment of the balance owing to the Government of Canada under the Canadian Emergency Business Account program.

(i) Cloud computing arrangements

The Association accounts for its cloud computing arrangements in accordance with Accounting Guideline 20 – *Customer's Accounting for Cloud Computing Arrangements* ("AcG-20"). The Association has elected to apply the simplification approach permitted under AcG-20. Accordingly, expenditures incurred in respect of cloud computing arrangements that are within the scope of AcG-20, including implementation and configuration costs, are expensed as incurred and presented within operating expenses in the statement of revenues and expenses. This accounting policy is consistently applied to all cloud computing arrangements.

During the year, the Association expensed \$215,211 (2024 - \$267,029) with respect to cloud computing arrangements, which are included in sub-contracts expense.

United Conservative Association

Notes to the Financial Statements

December 31, 2025

4. Cash

	2025	2024
Cash in bank	\$ 7,588,311	\$ 2,857,742

The Association has a line of credit with a borrowing limit of \$1,000,000. The facility is due on demand and bears interest at prime + 1.25% per annum, which is payable monthly. Security is comprised of a general security agreement covering all assets and undertakings of the Association. At December 31, 2025, \$nil had been drawn on the line of credit (2024 - \$nil).

5. Property and equipment

	2025		
	Cost	Accumulated amortization	Net book value
Computer equipment	\$ 20,076	\$ 15,630	\$ 4,446

	2024		
	Cost	Accumulated amortization	Net book value
Computer equipment	\$ 20,076	\$ 10,689	\$ 9,387

6. Commitments

The Association is committed under two premises leases. The Association's total estimated lease obligations under these leases over the next five years and in aggregate are as follows:

2026	\$ 71,726
2027	74,305
2028	77,253
2029	79,832
2030	63,492
	\$ 366,608

United Conservative Association

Notes to the Financial Statements

December 31, 2025

7. Financial instruments

The Association is exposed to various risks through its financial instruments. The following analysis provides information about the Association's risk exposure and concentrations as of December 31, 2025 and 2024:

(a) Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Association is exposed to credit risk with respect to cash. The Association limits its exposure related to this risk by ensuring these financial assets are deposited with financial institutions that maintain high credit ratings.

The Association is also exposed to credit risk related to its accounts receivable, which are mainly comprised of receivables for contributions from a payment processing service provider. The Association has not experienced any historical collection issues and has determined an allowance for uncollectible amounts is not necessary at December 31, 2025 (2024 - \$nil).

(b) Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The Association maintains sufficient cash resources to ensure it has the ability to settle its obligations as they become due. In addition, a credit facility has been established to fund short term cash flow needs, if required. The Association requires the continued support of its creditors, donors and members in order to be able to fulfill its obligations on a timely basis.

It is management's opinion that the Association is not exposed to significant market, currency or other price risks arising from its financial instruments. There have been no changes to these risks from the comparative period.

8. Accounts payable and accrued liabilities

		2025	2024
Accounts payable	\$	172,724	\$ 104,944
Accrued liabilities		243,422	137,526
	\$	416,146	\$ 242,470

At December 31, 2025, there are \$nil (2024 - \$nil) in government remittances payable.

United Conservative Association

Notes to the Financial Statements

December 31, 2025

9. Prior period adjustment

Fiscal 2024

Elections Alberta has not requested that the prior period financial statement be restated.

Fiscal 2023

The Association has restated the financial statements for the year ended December 31, 2023 at the request of Elections Alberta for over-reported donations in the amount of \$3,652, which affects the opening net assets as at January 1, 2024. In order to correctly report the opening balance of net assets as at January 1, 2024, the following adjustments were made to:

	As previously stated	Restated	Net change
Accounts receivable	\$ 693,388	\$ 689,736	\$ (3,652)
Net assets	1,025,923	1,022,271	(3,652)

10. Contingent liabilities

The Association may, from time to time, be named as a defendant in lawsuits and claims in the normal course of operations. Provisions are recorded when the Association has a present obligation as a result of a past event, it is probable that an outflow of resources will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. No provisions have been recorded in these financial statements.

United Conservative Association**Schedules to the Financial Statements**

Schedule 1 - Schedule of by-election revenues and expenses

By-election campaign period	2025 (Note 3(a))	2024 (Note 3(a))
Revenues	\$ 10,372	\$ -
Expenses		
Expenses related to campaign	99,161	22,933
Deficit	\$ (88,789)	\$ (22,933)